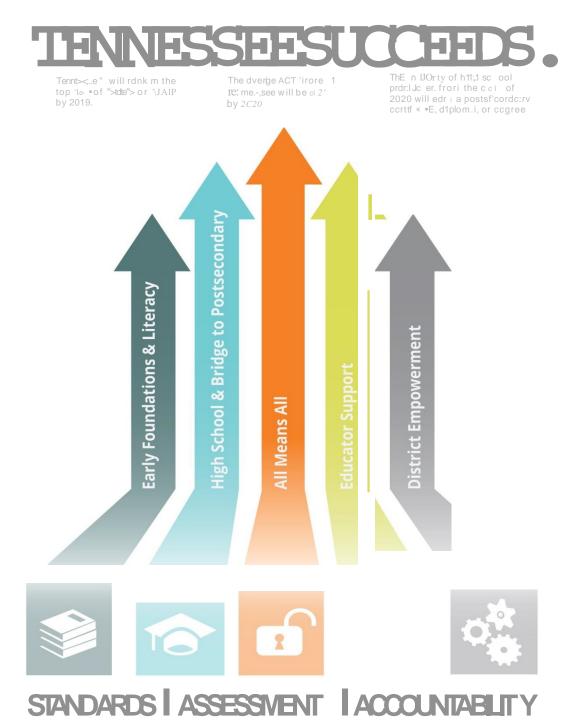


2018-19 TEAM Teacher Evaluator Recertification



Overview



Our Vision

Districts and schools in Tennessee will exemplify excellence and equity such that all students are equipped with the knowledge and skills to successfully embark upon their chosen path in life.

Our Priorities

Early Foundations & Literacy Building skills in early grades to contribute to future success

High School & Bridge to Postsecondary

Preparing significantly more students for postsecondary completion

All Means All

Providing individualized support and opportunities for all students with a focus on those who are furthest behind

Educator Support

Supporting the preparation and development of an exceptional educator workforce

District Empowerment

Providing districts with the tools and autonomy they need to make the best decisions for students

Our Overarching Goals

Tennessee will rank in the **top half of states** on the National Assessment of Educational Progress (NAEP) by 2019.





75 percent of Tennessee third graders will be **proficient in reading** by 2025.



The **average ACT composite score** in Tennessee will be a 21 by 2020.



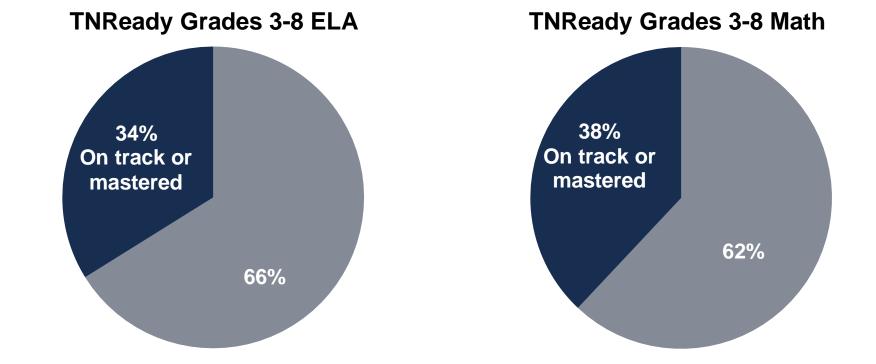


The majority of high school graduates from the class of 2020 will earn a postsecondary certificate, diploma, or degree.



We Still Have Progress to Make

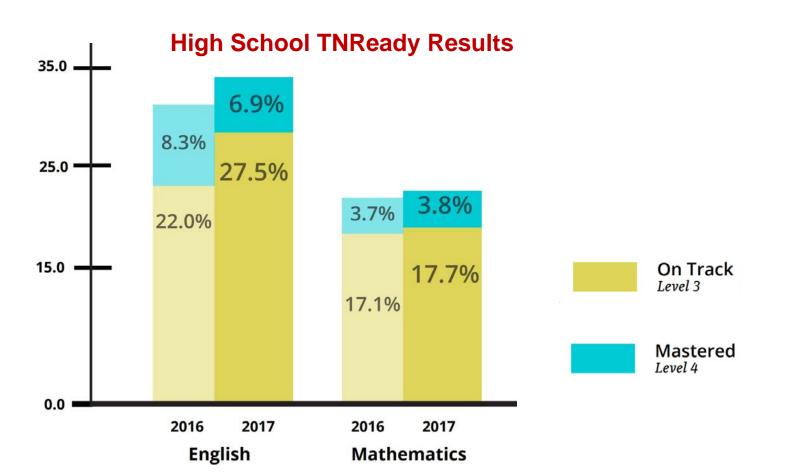
Fewer than half of Tennessee's elementary students are meeting grade-level benchmarks in math and reading.





We Still Have Progress to Make

A significant number of Tennessee's secondary students are also missing grade-level benchmarks in math and reading.





The Critical Nature of Teacher Evaluation

The Importance of Teachers

What **connections** might be found between the statement below and teacher evaluation?

 Teachers are the single most important in-school factor that affects student achievement. A growing body of research suggests that the expectations a teacher sets for an individual student can significantly affect the student's performance.

~The Progress of Education Reform, Vol. 13, No. 6



If TEAM is implemented rigorously, transparently, credibly, and equitably and is utilized as the model for continuous improvement of:

 standards-based instruction fostering the instructional shifts needed for all students to produce work reflective of grade and content expectations;

then a coherent cycle of continuous improvement will be in place such that educators believe in and utilize TEAM to improve educational outcomes for all.



TEAM: Theory of Action

- Through TEAM, teachers are provided quantitative feedback related to student performance through multiple measures:
 - Student growth based on a full year's instructional support (TVAAS, second grade assessment, portfolio)
 - Student achievement between two or more points in time based on a full year's instructional support
 - Student mastery of daily learning objectives based on the instructional planning, creation of the learning environment, and instructional delivery-classroom observation
- School leaders must help teachers successfully progress to end of year evaluation of student growth and achievement through classroom observation and feedback



TEAM: Theory of Action

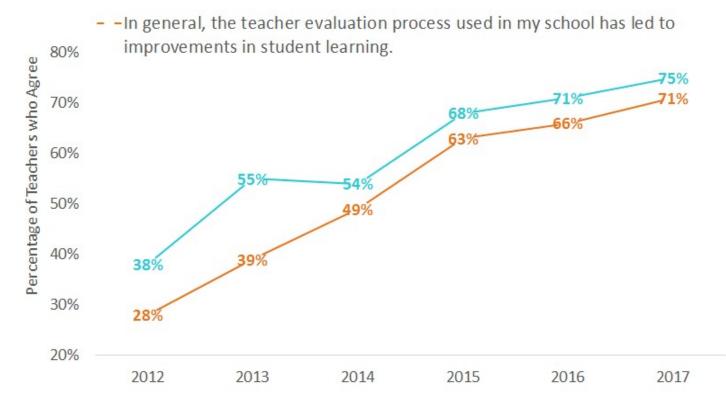
Through TEAM, teachers are provided qualitative feedback needed to support student performance through preconferences and post-conferences.



Teacher Perception of TEAM

According to our the Tennessee Educator Survey, 75 percent of teachers say TEAM is improving their instruction—more than ever.

 - In general, the teacher evaluation process used in my school has led to improvements in my teaching.



Quantitative Feedback

Area of need	% of teachers who report needing more than just a little support	State-wide Indicator Average
Instructional strategies and practices (e.g., Questioning)	Pre-K 80% K-8 45% All teachers 44%	Q: 3.61 AF: 3.73 A/M: 3.84
Standard-specific instruction	Pre-K 68% K-8 43% All teachers 40%	S/O: 3.78 TCK: 4.33
Aligning standards, curriculum, & student learning outcomes	Pre-K 75% K-8 48% All teachers 47%	Planning: 4.11 TCK: 4.33
Analyzing/interpreting student summative & formative assessments	Pre-K 71% K-8 42% All teachers 41%	Assess: 3.75 S/O: 3.78

Data on Evaluation Practices

Of teachers receiving feedback, **95 percent reported some or major changes** to classroom practices.



Reflection

- How might teachers in your building be responding to the classroom observation feedback you provide?
- To what degree am I using TEAM teacher evaluation data (observation, student growth, student achievement, student survey) to inform, assess, and adjust professional learning goals and plans?
 - What components do I feel good about using?
 - What components are a challenge?
 - How might I overcome those challenges?



Outcomes

- Identify how shifts in instructional practice required by TN's ELA and math standards impact the shifts in classroom evaluation and feedback.
- Identify how ELA standard 10, Range of Reading and Level of Text Complexity, impact classroom evaluation and feedback.
- Review best practice around actionable feedback to educators.





Instructional Shifts

TN Standards and Instructional Shifts

Tennessee's rigorous ELA and Math standards



Instructional Shifts for both ELA and Math

KNOWLEDGE	content-rich non-fiction.	FOCUS	Significantly narrow the way time and energy is spent in the math classroom and focus deeply on the major work of each grade.
COMPLEXITY	and its academic language .	COHERENCE	Connect content across grades so that students can build new understanding onto foundations built
TEXT-	Reading, writing and speaking grounded in evidence from		in previous years and link to major topics within grades.
FOCUSED	text , both literary and informational.	RIGOR	Pursue a balance of conceptual understanding, procedural skill and fluency, and application.



Mathematics Instructional Shifts

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I.	U	L	U	J

Significantly narrow the way time and energy is spent in the math classroom and **focus deeply on the major work** of each grade.

COHERENCE	Connect content across grades so that students can build new understanding onto foundations built
	in previous years and link to major topics within grades.

RIGORPursue a balance of conceptual understanding,
procedural skill and fluency, and application.



Mathematics Instructional Shifts

From

- Equal time devoted to all concepts across grades.
- Mathematics taught as a discrete list of skills without making the coherent progression of learning clear to teachers or students.

• OR

 Heavy emphasis on procedures and "answer-getting."

То

- More time devoted to fewer concepts in specific grades.
- Mathematics taught by layering deeply understood concepts. Each standard is taught as an extension of previous learning.
- Instruction balancing conceptual understanding, procedural skill and fluency, and application.



Connections to TEAM: Focus

- Which indicators from the TEAM rubric might look different in practice if teachers spend more time devoted to fewer concepts in math lessons?
 - How might your expectations for at expectations change? Significantly below expectations? Significantly above expectations?

Indicator	Significantly Above Expectations	At Expectations	Significantly Below Expectations
Instructional Plans	Plans demonstrate an intentional progression towards building depth of knowledge around a math concept	Plans demonstrate a significant amount of time is devoted to building knowledge around a math concept	Plans demonstrate coverage of many math standards
?	?	?	?
2	2	2	2

Connections to TEAM: Coherence

- Which indicator from the TEAM rubric might look different in practice if teachers ensure concepts are deeply understood and layered so that standards are taught as an extension to previous learning in math lessons?
 - How might your expectations for at expectations change? Significantly below expectations? Significantly above expectations?

?	?	?	?
?	?	?	?
?	?	?	?

24



Connections to TEAM: Rigor

- Which indicators from the TEAM rubric might look different in practice if teachers balance conceptual understanding, procedural skill and fluency, and application in math lessons?
 - How might your expectations for at expectations change? Significantly below expectations? Significantly above expectations?

?	?	?	?
?	?	?	?
?	?	?	?

25



Standards for Mathematical Practice

- Observable student outcomes:
 - Making sense of problems and persevering in solving them
 - Reasoning abstractly and quantitatively
 - Constructing viable arguments and critiquing the reasoning of others
 - Modeling with mathematics
 - Using appropriate tools strategically
 - Attending to precision
 - Looking for and making use of structure
 - Looking for and expressing regularity in repeated reasoning



Connections to TEAM: Standards of Mathematical Practice

- Which indicators from the TEAM rubric might look different in practice if teachers are ensuring to incorporate the standards of mathematical practice into every math lesson?
 - How might your expectations for at expectations change? Significantly below expectations? Significantly above expectations?

?	?	?	?
?	?	?	?
?	?	?	?
?	?	?	?

27



Literacy Standards for Mathematical Proficiency

- Observable student outcomes:
 - Using multiple reading strategies
 - Understanding and using correct mathematical vocabulary
 - Discussing and articulating mathematical ideas
 - Writing mathematical arguments



Connections to TEAM: Literacy Standards for Mathematical Proficiency

- Which indicators from the TEAM rubric might look different in practice if teachers are ensuring to incorporate the literacy standards for mathematical proficiency into every math lesson?
 - How might your expectations for at expectations change? Significantly below expectations? Significantly above expectations?

?	?	?	?
?	?	?	?
?	?	?	?



ELA Instructional Shifts

TEXT COMPLEXITY Regular practice with **complex text** and its **academic language**.

EVIDENCE	Reading, writing and speaking grounded in evidence from text, both literary and
	informational.

KNOWLEDGE Building knowledge through content-rich literary and informational texts.



ELA Instructional Shifts

From

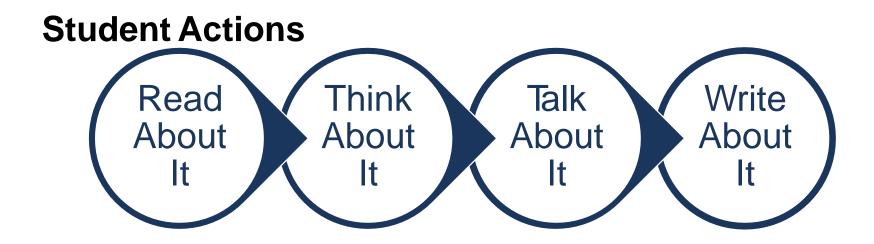
- Reading instruction focused primarily on literary texts organized around superficial topics or skills rather than concepts.
- Texts read in isolation and not paired or organized into sets
- Little attention placed on text complexity
- Writing focused on personal narratives and opinions not grounded in textual evidence

То

- Reading instruction focused on exploring a concept over many weeks in many ways.
- Students reading a balance of highquality literary and informational texts.
- Increased emphasis on informational texts across *all* content areas.
- Students read for, talk and write with evidence. Students read so that they can understand a concept deeply and then present clear analyses, well-defended claims, and clear information based on evidence in the text in speaking or writing.



Text based instruction is not specific to one type of lesson or classroom. Teachers in all grades and content areas should be engaging students with text (informational and literary).





Connections to TEAM: Knowledge

- Which indicators from the TEAM rubric might look different in practice if literacy instruction focused on exploring a concept over many weeks and in many ways?
- How might your expectations for at expectations change? Significantly below expectations? Significantly above expectations?

Indicator	Significantly Above Expectations	At Expectations	Significantly Below Expectations
Instructional Plans	Plans demonstrate an intentional progression towards building depth of knowledge around a concept	Plans demonstrate a significant amount of time is devoted to building knowledge around a concept	Plans demonstrate a goal of mastering comprehension strategies
?	?	?	?
?	?	?	?

Connections to TEAM: Complexity

- Which indicators from the TEAM rubric might look different in practice if students read increasing complex text and a greater proportion of informational texts in all content areas?
- How might your expectations for at expectations change? Significantly below expectations? Significantly above expectations?

?	?	?	?
?	?	?	?
?	?	?	?

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Connections to TEAM: Text Focused

- Which indicators from the TEAM rubric might look different in practice if students read for, talk, and write with evidence in all content areas.
- How might your expectations for at expectations change? Significantly below expectations? Significantly above expectations?

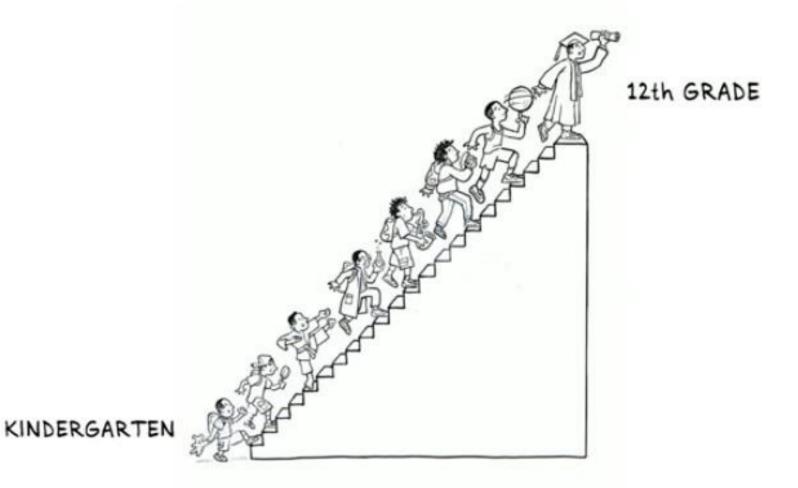
?	?	?	?
?	?	?	?
?	?	?	?



Range of Reading and Level of Text Complexity: ELA Standard 10



The Importance of Text Complexity





TN ELA Standard 10

READING STANDARDS: Range of Reading and Level of Text Complexity – Standard 10 R.RRTC.10

Cornerstone: Read and comprehend complex literary and informational texts independently and proficiently.

GRADE SPAN	LITERATURE	INFORMATIONAL TEXT	
12	12.RL.RRTC.10 Read and comprehend a variety of literature at the high end of the grades 11-12 text complexity band independently and proficiently.	12.RI.RRTC.10 Read and comprehend a variety of literary nonfiction at the high end of the grades 11-12 text complexity band independently and proficiently.	
11	11.RL.RRTC.10 Read and comprehend a variety of literature throughout the grades 11- 12 text complexity band proficiently, with a gradual release of scaffolding at the higher end as needed.	11.RI.RRTC.10 Read and comprehend a variety of literary nonfiction throughout the grades 11-12 text complexity band proficiently, with a gradual release of scaffolding at the higher end as needed.	
10	10.RL.RRTC.10 Read and comprehend a variety of literature at the high end of the grades 9-10 text complexity band independently and proficiently.	10.RI.RRTC.10 Read and comprehend a variety of literary nonfiction at the high end of the grades 9-10 text complexity band independently and proficiently.	
9	9.RL.RRTC.10 Read and comprehend a variety of literature throughout the grades 9- 10 text complexity band proficiently, with a gradual release of scaffolding at the higher end as needed.	9.RI.RRTC.10 Read and comprehend a variety of literary nonfiction throughout the grades 9-10 text complexity band proficiently, with a gradual release of scaffolding at the higher end as needed.	
8	8.RL.RRTC.10 Read and comprehend a variety of literature at the high end of the grades 6-8 text complexity band independently and proficiently.	8.RI.RRTC.10 Read and comprehend a variety of literary nonfiction at the high end of the grades 6-8 text complexity band independently and proficiently.	
7	7.RL.RRTC.10 Read and comprehend a variety of literature throughout the grades 6-8 text complexity band proficiently, with a gradual release of scaffolding at the high end as needed.	grades 6-8 text complexity band proficiently,	
6	6.RL.RRTC.10 Read and comprehend a variety of literature throughout the grades 6-8 text complexity band proficiently, with a gradual release of scaffolding at the high end as needed.	6.RI.RRTC.10 Read and comprehend a variety of literary nonfiction throughout the grades 6-8 text complexity band proficiently, with a gradual release of scaffolding at the high end as needed.	



TN ELA Standard 10

READING STANDARDS:	Range of Reading and Level of Text Complexity – Standard 10
	R.RRTC.10

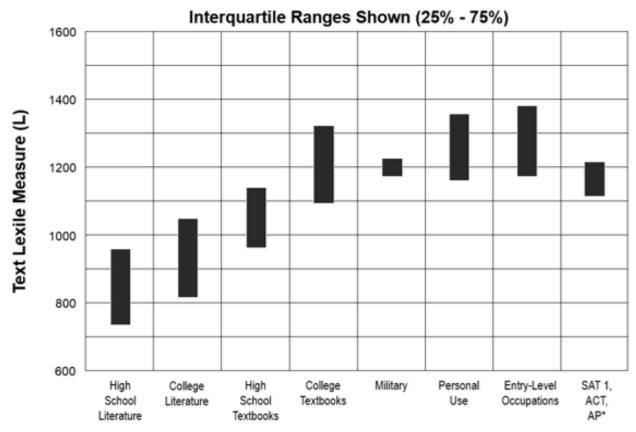
Cornerstone: Read and comprehend complex literary and informational texts independently and proficiently.

GRADE SPAN	LITERATURE	INFORMATIONAL TEXT
5	5.RL.RRTC.10 Read and comprehend stories and poems at the high end of the grades 4-5 text complexity band independently and proficiently.	5.RI.RRTC.10 Read and comprehend stories and informational texts at the high end of the grades 4-5 text complexity band independently and proficiently.
4	4.RL.RRTC.10 Read and comprehend stories and poems throughout the grades 4-5 text complexity band proficiently, with scaffolding at the high end as needed.	4.RI.RRTC.10 Read and comprehend stories and informational texts throughout the grades 4-5 text complexity band proficiently, with scaffolding at the high end as needed.
3	3.RL.RRTC.10 Read and comprehend stories and poems at the high end of the grades 2-3 text complexity band independently and proficiently.	3.RI.RRTC.10 Read and comprehend stories and informational texts at the high end of the grades 2-3 text complexity band independently and proficiently.
2	2.RL.RRTC.10 Read and comprehend stories and poems throughout the grades 2-3 text complexity band proficiently, with scaffolding at the high end as needed.	2.RI.RRTC.10 Read and comprehend stories and informational texts throughout the grades 2-3 text complexity band proficiently, with scaffolding at the high end as needed.
1	1.RL.RRTC.10 With prompting and support, read stories and poems of appropriate complexity for grade 1.	1.RI.RRTC.10 With prompting and support, read informational texts of appropriate complexity for grade 1.
к	K.RL.RRTC.10 With prompting and support, read stories and poems of appropriate complexity for Kindergarten.	K.RI.RRTC.10 With prompting and support, read informational texts of appropriate complexity for Kindergarten.



Importance of Increasing Complexity <u>of Text</u>

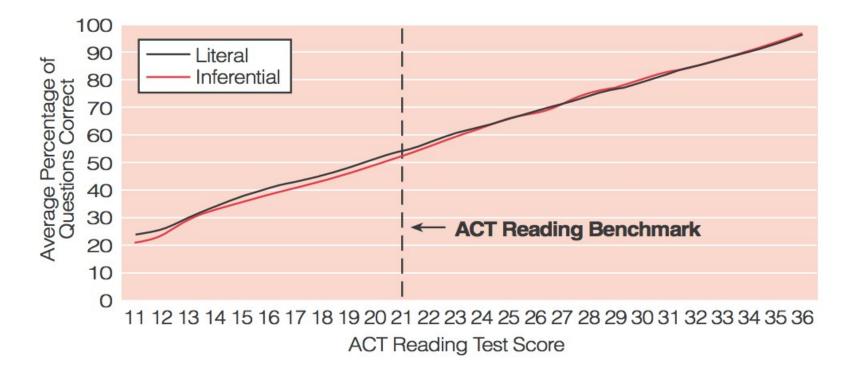
We must address the significant gap between school and post-secondary literacy expectations.



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Importance of Increasing Complexity of Text

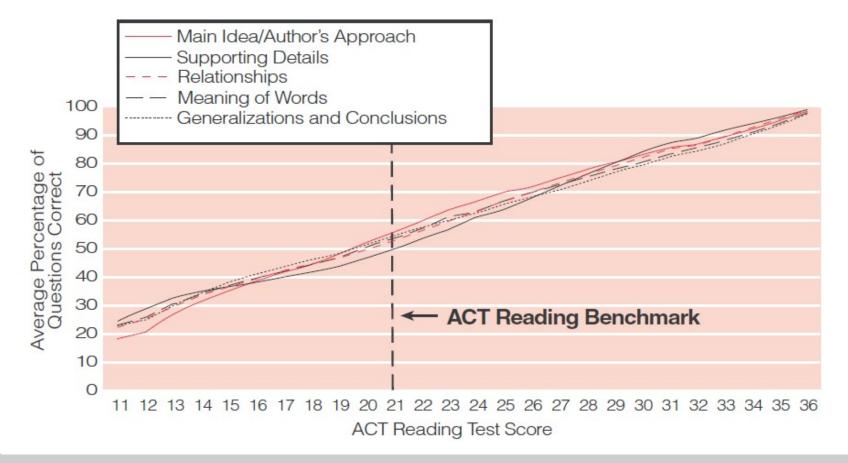
Performance on the ACT Reading Test by Comprehension Level





Importance of Increasing Complexity of Text

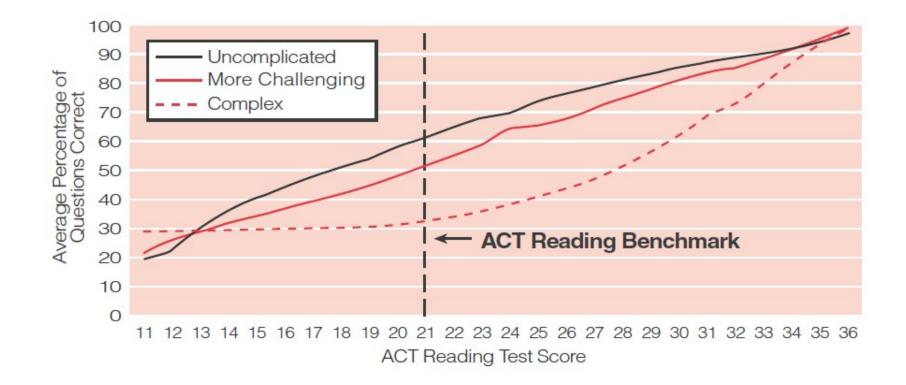
Performance on the ACT Reading Test by Textual Element





Importance of Increasing Complexity of Text

Performance on the ACT Reading Test by Degree of Text Complexity





Importance of Increasing Complexity of Text

Read the article Knowledge Matters



Top Three Takeaways

1. In reading, the best indicator of whether a student is college ready is the ability to understand complex texts.

2. Texts assigned in high school tend to be only a little harder than those assigned in middle school and significantly less complex than those assigned in college.

3. To give all children a real shot at being college ready, we have to start building knowledge and vocabulary, and immersing students in academic language with sophisticated syntax, from the very first day of school.



Contents

Pg 1: "Complex Text: The Hidden Key to College ReadIness," By David Liben, Silas Kulkarni, and Lisa Hansel

Pg 5: "For My Sixth-Graders, Knowledge Unlocks 250-Year-Old Texts," By Michelle Bonneau

Pg 8: "On Our Terms: How My History Course Changed from Test Prep to Citizenship Prep," By Christina Suarez

Complex Text: The Hidden Key to College Readiness

By David Liben, Silas Kulkarni, and Lisa Hansel

S tep back a few moments in time, to just before you read the title of this paper, and ask yourself: What's the key to college-level reading: (a) the ability to answer a variety of inferential questions (addressing theme, author's purpose main idea etc.) or (b) the ability to comprehend complex text?



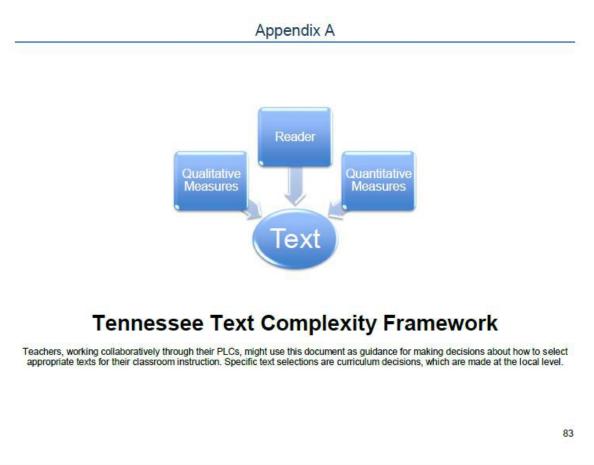
Assessing Text Complexity: Multiple Measures



- Quantitative measures of complexity – like Lexile – provide a rough but generally accurate assessment of complexity. They allow us to place the text in the appropriate grade band.
- Much more important are the qualitative complexity measures that help us situate the text within the grade band.



Tennessee Text Complexity <u>Framework</u>





Text Complexity: Qualitative (Informational)

INFORMATIONAL TEXTS

Text Title			Text Author	
	Exceedingly Complex	Very Complex	Moderately Complex	Slightly Complex
PURPOSE	O Purpose: Subtle, implied, difficult to determine; intricate, theoretical elements	O Purpose: Implied, but fairly easy to infer; more theoretical than concrete	O Purpose: Implied, but easy to identify based upon context or source	O Purpose: Explicitly stated; dear, concret with a narrow focus
TEXT STRUCTURE	Organization of Main Ideas: Connections between an extensive range of ideas or events are deep, intricate and often implicit or works; organization of the text is intricate or specialized for a particular discipline	Organization of Main Ideas: Connections between an expanded range ideas, processes or events are deeper and often implicit or subtle; organization may centain multiple pathways and may axhibit traits common to a specific discipline	O Organization of Main Ideas: Connections between some ideas or events are implicit or subtle; organization is evident and generally sequential	O Organization of Main Ideas: Connection between ideas, processes or events are explicit and clear; organization of text is clear or chronological or easy to predict
	O Text Features: If used, are essential in understanding content	O Text Features: If wood, groatly onhance the reader's understanding of contant	O Text Features: If used, onhance the reader's understanding of content	 Text Features: If used, help the reader nevigate and understand content but are not essential
	O Use of Graphice: If used, extensive, intricate, essential integrated graphics, tables, charts, etc., necessary to make meaning of text; also may provide information not otherwise conveyed in the text	 Use of Graphice: If used, essential integrated graphics, tables, charts, etc.; may occasionally be essential to understanding the text 	O Use of Graphics: If used, graphics martly supplementary to understanding of the test, such as indexes, glessaries; graphs, pictures, tables, and charts directly support the test	O Use of Graphics: If used, simple graphic unnecessary to understanding the text bu directly support and assist in interprofing the written text
LANGUAGE FEATURES	O Conventionality: Dones and complex; contains abstract, ironic, and/or figurative language	O Conventionality: Complex; contains some abstract, ironic, and/or figurative language	O Conventionality: Largoly explicit and easy to understand with some occasions for more complex meaning	O Convertionality: Explicit, literal, straightforward, easy to understand
	 Vocabulary: Generally unfamiliar, archaic, subject-specific, or everly academic language; may be ambiguous or purposefully misleading 	 Vocabulary: Somowhat complax language that is somotimes unfamiliar, archaic, subject-specific, or overly academic 	 Vocabulary: Mostly contemporary, familiar, conversational; rarely unfamiliar or overly academic 	O Vecebulary: Contemporary, familiar, conversational language
	O Sentence Structure: Mainly complex sentances often containing multiple concepts	O Sentence Structure: Many complex sontances with sovaral subordinato phrases or clauses and transition words	O Sentence Structure: Simple and compound sontoness, with some more complex constructions	O Sentence Structure: Mainly simplo sontonces
KNOWLEDGE DEMANDS	Subject Matter Knowledge: Extensive, parhaps specialized or oven theoratical disciplina-specific content knowledge; range of challenging abstract and theoratical concepts	O Subject Matter Knowledge: Modorato lavals of disciplina-specific content knowledge; some theoretical knowledge may enhance undentending; range of recognizable ideas and challenging abstract concepts	 Subject Matter Knowledge: Everyday practical knowledge and some discipline- specific content knowledge; both simple and more complicated, abstract ideas 	 Subject Matter Knowledge: Everyday, practical knowledge; simple, concrete ideas
	 Intertextuality: Many references or allusions to other texts or outside ideas, theories, etc. 	 Intertextuality: Some references or allusions to other texts or outside ideas, theories, etc. 	 Intertextuality: A few references or allusions to other texts or outside ideas, theories, etc. 	 Intertextuality: No references or allusier to other texts, or outside ideas, theories, etc.



Text Complexity: Qualitative (Literary)

Text Title			Text Author		
Text fille	1201042002258850476		Text Author		
	Exceedingly Complex	Very Complex	Moderately Complex	Slightly Complex	
MEANING	O Meaning: Several levels and comparing elements of meaning that are difficult to identify, separate, and interpret; there is implicit or subtle, often embiguous and revealed ever the entirety of the text	O Meaning: Several levels of meaning that may be difficult to identify or separate; theme is implicit or subtle and may be revealed ever the entirety of the text	O Meaning: More than one level of meaning with levels clearly distinguished from each other; theme is clear but may be conveyed with some subtlety	O Meaning: One level of meaning; theme i obvious and revealed early in the text.	
TEXT STRUCTURE	 Organization: Organization is intricate with regard to elements such as narrative viewpoint, time shifts, multiple characters, storylines and detail 	Oppoint zerien: Organization may include subplate, time shifts and more complex characters	O Organization: Organization may have two or more storylines and occasionally difficult to predict	O Organization: Organization of text is clear, dwanological or eary to predict	
	O Use of Graphics: If used, minimal illustrations that support the text	O Use of Graphics: If used, a few illustrations that support the text	O Use of Graphics: If used, a range of illustrations that support selected parts of the text	O Use of Graphics: If used, extensive illustrations that directly support and assi in interpreting the written text	
LANGUAGE	O Conventionality: Doneo and complex; containe abetract, ironic, and/or figurative language	O Conventionality: Complex; contains some abstract, iranic, and/or figurative language	O Conventionality: Largoly explicit and easy to understand with some occasions for more complex meaning	O Conventionality: Explicit, literal, straightforward, easy to understand	
FEATURES	O Vecebulary: Generally unfamiliar, archaic, subject-specific, or everly academic language; may be ambiguous or purposefully misleading	O Vocabulary: Somowhat complex language that is somotimes unfamiliar, archaic, subject-specific, or everly ocademic	 Vocabulary: Mostly contemporary, familiar, convensional; rarely unfamiliar or overly ecodomic 	O Vocabulary: Contemporary, familiar, conversational language	
	O Sentence Structure: Mainly complex sentences often containing multiple concepts	O Sentence Structure: Many complex sentences with several subordinate phrases or clauses and transition words	 Sentence Structure: Simple and compound sontoness, with some more complex constructions 	O Sentence Structure: Mainly simpla sontances	
KNOWLEDGE DEMANDS	O Life Experiences: Explores complex, sephisticated themes; experiences are distinctly different from the common reader	 Life Experiences: Explores themes of varying levels of complexity; experiences portrayed are uncommon to most readers 	 Life Experiences: Explores a single thema; experiences pertrayed are common to many readers 	 Life Experiences: Explores a single them experiences portrayed are everyday an common to mast readem 	
	 Intertextuality and Cultural Knowledge: Many references or allusions to other texts or cultural elements 	O Intertextuality and Cultural Knowledge: Some references or allusions to other texts or cultural elements	 Intertextuality and Cultural Knowledge: A few references or allusions to other texts or cultural elements 	O Intertextuality and Cultural Knowledge No references or allusions to other texts cultural elements	



Features of Complex Text

- Dense information
- Lack of words, sentences or paragraphs that review or pull things together for the student
- Lengthy paragraphs
- Complex sentences
- Text structure that is less narrative and/or mixes structures

- Subtle and/or frequent transitions
- Multiple and/or subtle themes and purposes
- Uncommon vocabulary
- Unfamiliar settings, topics or events
- Lack of repetition, overlap, or similarity in words and sentences



Read the poem "The New Colossus." **Annotate** the text and qualitative rubric.

- Quantitative Analysis: Navigate to <u>www.lexile.com</u> and search for the title of the text to get a quantitative measure. Determine the quantitative complexity of the text and place it in the appropriate grade band using the Tennessee Text Complexity Framework.
- Qualitative Analysis: Using the appropriate qualitative rubric, evaluate the qualitative features of the text. Provide evidence for each feature. Place the passage in the appropriate grade.



The New Colossus

The New Colossus

By Emma Lazarus Published 1903

Not like the brazen giant of Greek fame, With conquering limbs astride from land to land; Here at our sea-washed, sunset gates shall stand A mighty woman with a torch, whose flame Is the imprisoned lightning, and her name Mother of Exiles. From her beacon-hand Glows world-wide welcome; her mild eyes command The air-bridged harbor that twin cities frame. "Keep, ancient lands, your storied pomp!" cries she With silent lips. "Give me your tired, your poor, Your huddled masses yearning to breathe free, The wretched refuse of your teeming shore. Send these, the homeless, tempest-tost to me, I lift my lamp beside the golden door!"



Connections to TEAM: Complexity

- Which indicators from the TEAM rubric might look different in practice if teachers are ensuring the appropriate level of text complexity for use in their lessons across content areas?
- How might your expectations in these indicators for at expectations change? Significantly below expectations? Significantly above expectations?

v			
Indicator	Significantly Above Expectations	At Expectations	Significantly Below Expectations
Instructional Planning	I will see evidence of increasing complexity in text(s) through the plans with attention to students at various reading levels.	I will see evidence of quantitative & qualitative review of text(s) in the plans.	I will not see any attention to text complexity in the plans.
?	?	?	?
?	?	?	?



Feedback

The Importance of Feedback

- When it comes to promoting teacher effectiveness, classroom observations of teachers are critically important.
- Feedback is a powerful approach that aims to enhance formal observations with ongoing, meaningful feedback that has the potential to improve teacher performance and student learning.



Feedback and Support

- Evaluation systems that include high-quality, actionable feedback help teachers realize their potential
- These systems have the power to elevate the level of teaching in every classroom in your district
- Giving teacher the feedback and support they deserve is what will turn well-meaning evaluation systems into systems of improvement that can be sustained over time



Five Forms of Feedback

- Personal Opinions: statements focus on the evaluator and his/her personal opinion/likes, dislikes
- Inferences: statements focus on the evaluator's own interpretation of the lesson
 - Judgement: statements focus on the teacher and are positive or negative in nature
 - Data: statements focus on facts or figures
 - Mediative Questions: questions that lead the teacher to self-reflect on their own data



Evaluative

Coaching

Effective Feedback

- Neutral and not personal
- Includes external data (student work) and internal data (self-reflection)
- Frequent and constructive
- Timely





Consulting and Coaching

Consulting and Coaching

- Evaluator promotes self-discovery by questioning and providing information.
- Evaluator supports the teacher to achieve his/her own growth while attending to a specific area of need.
- Evaluator maximizes teacher's commitment to implement their own solutions or suggested solutions.



Why coach?

Existing State

The path of conversations cause:

Desired State

- Tentative plans
- Superficial reflection
- Problem

- Clear plan of action
- Deep selfreflection
- Resourcefulness to solve problem
 ~Cognitive Coaching, Costa, Arthur L. and Garmstron, Robert J. 2016.

Coaching Communication Skills for<u>Evaluators</u>

- Questioning
- Pausing (active listening and wait time)
- Paraphrasing
- Summarizing
- Non judgmental/factual (unbiased)
- Positive non-verbal communication



Paraphrase

- Listen with the intent to understand
- Make paraphrase shorter than original statement
- Lead with the pronoun "you" instead of "I"

Instead of, "I think I heard you say..."

Say, "So it is important to you that..."



Pause

A pause can occur:

- After the evaluator poses a question
- After the teacher responds
- Before the evaluator responds



Posing Questions

- Open-ended
- Reflective
- Intentional

"What strategies are you..."

"What is your thinking about..."



Reflection

- What strategies might be included in instructional coaching?
- What are the most essential skills in effective coaching?
- What are some of the results of effective coaching?
- What are possible mistakes that coaches can make?
- Why is a coaching conversation important when talking about students and standards?
- As you prepare for your evaluator recertification, what are your takeaways from this module?



Outcomes

- Identify how shifts in instructional practice required by TN's ELA and math standards impact the shifts in classroom evaluation and feedback.
- Identify how ELA standard 10, Range of Reading and Level of Text Complexity, impact classroom evaluation and feedback.
- Review best practice around actionable feedback to educators.



Thank You for All You Do!



- Supporting Students
- Engaging Parents
- Empowering Teachers
- Leading Instruction

You are appreciated!





Districts and schools in Tennessee will exemplify excellence and equity such that all students are equipped with the knowledge and skills to successfully embark on their chosen path in life.

Excellence | Optimism | Judgment | Courage | Teamwork